



**Fayoum University  
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**A Suggested Outline for the Management of Financial Resources  
of Public Universities in the Arab Republic of Egypt in Light of  
Some Countries Experiences**

**A Thesis Submitted for Fulfillment of Doctor of Philosophy Degree in  
Education**

**(Educational Administration and Politics of Education Major)**

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## **Abstract**

### **A Suggested Outline for the Management of Financial Resources of Public Universities in the Arab Republic of Egypt in Light of Some Countries Experiences**

Financial resources management problem at public universities is mainly linked to the inefficient use and investment of those resources .In addition, lack of those resources is mainly a result of public universities dependence on government funding presented from the state budget and depending on other resources in a limited way.

#### **The Study Problem:**

The study problem is concerned with the following main question:

**How can we manage the financial resources of public universities in the Arab Republic of Egypt in light of some countries experiences?**

1. To answer this question, several sub-questions are raised:
2. What are the principles of financial resources management in the institutions of university education?
3. What are the experiences of U.S.A and Australia in the field of financial resources management at institutions of university education?
4. What is the theoretical reality of financial resources management at public universities in the Arab Republic of Egypt?
5. What is the field reality of financial resources management at public universities in the Arab Republic of Egypt?
6. What is the suggested outline for the management of financial resources of public universities in the Arab Republic of Egypt?

#### **The Study Importance:**

This study derives its importance from the following considerations:

- 1- The importance of university education stage in achieving the overall development of society as a whole.

- 2- Identifying problems facing financial resources management at public universities in Egypt and finding solutions for these problems.
- 3- This study comes within the framework of the efforts exerted in developing Egyptian education system generally and university education institutions particularly.
- 4- Producing modern management model adopting the funding and spending process to guarantee achieving the aims of university education system and the highest rates of availability and quality.

### **The Study Aims:**

The study aims at:

- 1- Identifying financial resources management of university education institutions.
- 2- Identifying the experiences of U.S.A and Australia in the field of financial resources management at university education institutions.
- 3- Observing the reality of financial resources management at public universities in the Arab Republic of Egypt.
- 4- Revealing funding and spending crises at public universities in Arab Republic of Egypt.
- 5- Suggesting a proposal for managing financial resources at public universities in light of the experiences of some countries.

### **The Study Limitations:**

- 1- Objective Limitations: The present study is limited to identifying the reality of financial resources management at public universities in the Arab Republic of Egypt in order to suggest a proposal for facing funding and spending crises. The study also is limited to the experiences of U.S.A and Australia in the field of financial resources management at university education.
- 2- Time Limitations: The field study was applied from 15/9/2016 to 15/10/2016.

- 3- Geographic Limitations: The field study was applied to Cairo University, Ain Shams University, Fayoum University, Mansoura University and Menia University.
- 4- Human Limitations: The field Study has been applied to a sample of university leaders at the chosen universities.

### **The Study Method(s):**

The researcher used the descriptive analytical approach in the study in order to identify the concept, aims and functions of financial resources management of university education. In addition, it is used to monitor the experiences of U.S.A and Australia in the field of financial resources management at university education, and to observe the reality of financial resources management at public universities in Egypt in order to suggest a proposal to manage those resources efficiently and effectively.

### **The Sources and Tools of the Study:**

The Researcher depended on multiple sources including: official documents, reports, conferences, seminars, specialized scientific periodicals, scientific papers, researches, books, references, Arab and foreign publications which are concerned with the current research topic and some internet websites. The researcher also used questionnaires and interviews.

### **The Study Procedure:**

The study includes the following steps:

Chapter 1: The general framework of the study including (introduction – the problem of the study -the importance of the study - the study aims - the study limitations – the terms of the study-the study method-the sources and tools of the study –review of literature)

Chapter 2: The principles of financial resources management of the university education institutions.

Chapter 3: Experiences of U.S.A and Australia in the field of financial resources management at university education institutions.

Chapter 4: The theoretical reality of financial resources management at public universities in Arab Republic of Egypt.

Chapter 5: The field study.

Chapter 6: A suggested outline for managing the financial resources at public universities in Arab Republic of Egypt.

### **The Study Findings:**

One of the most important results of the study is represented in a suggested proposal for managing the financial resources at public universities in Egypt in light of the experiences of some countries through several issues:

- Planning for financial resources.
- Diversifying of financial resources at public universities
- Developing financial resources at public universities
- Rationalizing spending at public universities
- Developing legislations and laws governing financial resources management at public universities
- Reforming the administrative structure at public universities
- Raising the efficiency of public spending at public universities
- Censorship and accounting of available resources at public universities