

## بحث بعنوان

مستوي الإدارة المالية بالمنظمات غير الحكومية كمؤشر لبناء قدراتها التنظيمية

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**Title:** The Level of Financial Management in NGOs as an Indicator for Building Their Organizational Abilities

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### I- Problem of the Study:

It is obvious that the role performed by NGOs in economical and governmental sustainable development in societies in terms of increasing changes and needs experienced within world countries, especially developing countries. Although there are many important roles performed by NGOs in developing countries, they are still experiencing obstacles and difficulties that hinder the NGOs' achievement of their goals and their ability to fully perform their roles. The issue of financial management is very important within the framework of institutional civil work, since money is the backbone of NGO's life. Accordingly, we should overcome this obstacle in order restore NGOs' status and effect in the society. The NGO is a form of community organization's primary bodies. NGOs are partners with governments in the processes of sustainable development. The community organization method was originally created according to professional approaches and strategies used for interventions with NGOs to empower them and raise their competences (including organizational capacity), to activate their roles. The capacity-building is related to some aspects (such as, financial resources mobilization, financial management, training and human development, networking, internal governance, strategic planning, building databases or networks among organizations... etc.). The current study is interested in a single aspect of capacity building, that is, the financial management, because of its importance. The study investigated the issue of financial management in NGOs through the components of financial policy, financial planning, financial organization, and financial monitoring.

### II- Terminology of the Study:

Financial Management, Non-governmental Organizations (NGOs), and Capacity Building

### III- Methodology of the Study:

- **Type of the study:** An analytical descriptive study aimed to describe and identify level of financial management in NGOs in Fayoum Governorate as an indicator for their capacity building.
- **Method used:** The study is based on the comprehensive social survey to be applied to members of boards in the studied associations. The research also used the sample-based social survey to be applied to civil associations in which the tool of the study was applied.
- **Tools of Data-Collection:** In data-collection, the researcher relied a questionnaire form on the level of financial management in NGOs as an indicator for their organizational capacity building.
- **Scopes of the Study:**

- **Location:** Twelve civil associations with programs dedicated for organizational capacity building
- **Human Scope and Sample:** (100 units) drawn from members of boards in the civil associations selected for the study
- **Duration and Time Scope:** from March 1<sup>st</sup>, 2009 till June 15<sup>th</sup>, 2009 as it is the period taken for data collection, data classification, data analysis, writing the final report of the study, and discussing it.

**IV- Results of the Study:** The following are the most important suggestions and recommendations for identifying requirements of organizational capacity building of NGOs:

**1- Requirements of improving the financial planning of NGOs:**

- To define financial needs of NGO
- To identify means of funding in NGO
- To conduct feasibility studies for profitable projects in NGOs
- To build a database about donors and volunteers

**2- Requirements of improving the financial Monitoring of NGOs:**

- To define the foundations and principles of financial monitoring
- Periodical and regular review of financial monitoring
- To establish a perfect system for monitoring expenditures and benefits

**3- Requirements of achieving the financial organization of NGOs:**

- To select the best donors for financial support
- Relying on productive projects to reinforce budget items
- To utilize the financial resource according the each association's goals

**4- Requirements of improving the financial policy of NGOs:**

- Existence of a future strategic vision about the financial resources
- The financial management should be consistent with the mission and goals
- To develop a system for accountability system in NGOs